

Market Guide: Education

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Ensuring inclusive, equitable and quality education and promoting lifelong learning opportunities for all is the 4th Goal of the 17 United Nations (UN) Global Goals that make up the 2030 Agenda for Sustainable Development. The global community has made substantial progress in achieving the target of universal primary education. According to United Nations Development Programme (UNDP), the total enrolment rate in developing regions has reached 91%, and the number of children out of school has dropped by nearly 50% over 15 years. There has also been an increase in literacy rates, and more girls are enrolled in school.



Even though the education sector has made considerable progress, about

263 million children and youth aged 6 to 17 are still out of school, more than half of children and adolescents are not meeting minimum proficiency standards and the capacities of teachers and quality of education have not kept pace with technological changes. Despite the increase in global electricity access to 63% in 2015 (87% in 2019), efforts to electrify schools have lagged behind. In 2015, United Nations Department of Economic and Social Affairs (UNDESA) reported that 188 million students attend schools without any form of electricity. Public schools remain ill-equipped, with poor infrastructure that delays electrification.

This market guide has been developed for new and existing renewable energy companies looking to operate in the education sector in Africa and Southern Asia. It aims to provide a broad overview of basic concepts, challenges and opportunities in the education market. The guide has been designed to address various elements that should considered during the commercialisation process, with the aim of maximising the impact of companies participating in the education sector in the identified regions. The key elements will focus on:

- Identified delivery models that contribute or hinder sustainability in different regions
- The public and private sector designs for off-grid projects for schools
- Current or past initiatives or case studies from existing key players to provide key lessons

Given the unique features of projects and country policies, rules and regulations, this guide does not seek to prescribe solutions for success. Rather, it aims to offer basic design principles and best practices for effective decision-making.

Sector background

Different countries have different education systems but generally, education levels can be categorised into three: primary, secondary and tertiary education. Primary education is the first stage of formal education where topics introduced are typically designed to provide fundamental skills in reading, writing, mathematics, and establish a solid foundation for learning. Secondary education is considered the second and final phase of basic education. Typical age at entry is between 14 and 16 years and there is a requirement for more highly qualified teachers teaching within their specialism. The third level of education includes universities as well as trade schools and colleges. It focuses on learning in highly specialised fields and generally culminates in the receipt of certificates, diplomas, or academic degrees.

In at least 35 countries, governments spend less than 4% of GDP and less than 15% of their total expenditure on education. This hinders efforts to provide necessities for schools such as electricity, where nearly 48% of students in public schools in Africa and 50% in Southern Asia lack electricity, learning equipment and proper building infrastructures fit for learning that would guarantee access to quality education and learning opportunities.

Without lighting, students have limited hours in a day to study, so teachers are unable to provide classes during early morning and evening hours or introduce technology such as computers into classrooms to enhance learning. This leads to a drop in attendance and performance in graded tests, as well as retentions rates among both students and teachers.

Africa has, however, made significant progress in education. The number of children enrolled in primary schools rose by 75% over 15 years, due to fee abolition in public primary schools. It currently spends about 5% of its GDP on education, the second highest of any region, with nearly 50% of its countries meeting both the recommended financing targets set by the UN, which require countries to allocate 4% to 6% of GDP and 15% to 20% of public expenditure on education.

Provision of electricity in schools in rural communities could eliminate capacity and access barriers that affect student (gender) enrolment, literacy levels, student and teacher retention rates, teaching and learning quality, access to resources and education facilities. In Mali, for example, school electrification in 2015 led to an increase in girls' school attendance, improved class performance, and improved boy-to-girl ratios. According to a survey conducted by UNDESA, electrified schools and villages in Africa have documented lower drop-out rates, higher test scores, and higher proportions of girls entering secondary education.

In Southeast Asia, enrolment for school-age children has been achieved at the primary level, though

participation at the lower secondary education level is not as high. Expenditure in the education sector varies from country to country, between 9% and 2% of GDP. Use of technology in curriculum delivery has seen a diminishing gap in educational resources between rural and urban populations, which can be attributed to policy interventions and education awareness through mass media, as well as electrification programmes.

Despite provisions on free and compulsory education in the Southeast region, there is still a significant number of children who are not in school or drop out from the formal system. The education sector still faces challenges such as low demand for education fuelled by poor quality, non-use of mother tongue in teaching, and misperceptions about schooling. Inadequacy of resources and facilities, disability in children and longdistance travel to school in rural areas also influence the level of participation of students in schools.

Sector insights

- Digital forms of education will likely eventually be pursued in the same vein as traditional distance learning models
- Online education is getting increased attention as a possible solution to widen access to education at an affordable cost
- Higher education markets, while consolidating slowly, continue to be highly fragmented
- Education segments differ in character, but favourable attributes make the sector especially attractive for investment
- Private capital can act as a catalyst for increases in educational capacity and innovation

The general enrolment rate in South Asia is at 88%. However, only 69% of children have access to early childhood (pre-primary) education which affects enrolment, participation, and retention rates in the primary and secondary levels. This could be a reflection of low government expenditure on education which averages 2.1% of GDP.

The disparity in electricity access between rural and urban schools is high. In India, 27% of rural schools have electricity compared to 76% of schools in urban areas. In Sri Lanka, roughly one in five schools

lacks access to electricity, as schools continue to experience high rates of Out-Of-School-Children (OOSC) which is the main contributing factor to high incidences of child marriages and child labour. On the other hand, in Nepal, girl student enrolment increased by 23.3% across a sample of villages that had received electricity at schools; in Bhutan, rural electrification contributed to seven months of additional schooling for girls and four additional months for boys.

Multiple studies have confirmed the positive link between household access to electricity and various improved educational outcomes.

In Zimbabwe, children in a household with access to solar energy spend more time doing homework compared to households without access.

In Bangladesh, duration of school attendance by children corresponds with the duration of household access to electricity. In the Philippines, homes with access to electricity on average have children that attend school for two years longer than those from homes lacking it. In Vietnam, another report concludes that children from grid-connected households tend to have lower dropout rates than those from households without grid electricity.

In India, students whose households are electrified are more likely to have high literacy levels and complete graded examinations successfully, compared to their counterparts whose households are not electrified. Another study of India found that household electrification increased school enrolment by about 6% for boys and 7.4% for girls.

As governments ramp up activities to improve access to and quality of education in their countries through policy interventions for improved learning, infrastructure and electrification in schools, participation of the private sector is still needed to cope with rapidly rising demand for quality education, which remains highly compromised in public institutions.

Private sector

In the education industry, the private sector encompasses a diverse range of non-state players such as nongovernment organisations, religious bodies, special interest groups, foundations, businesses and individual investors, as well as civil society.

Interest in private education continues to rise significantly, expanding rapidly in several urban markets. However, with 78% to 80% of students in Africa and Southern Asia region enrolled in public schools, governments are beginning to engage the private sector to improve learning at scale across their public education systems to compete with private institutions.

Public-Private Partnerships (PPPs) in education are increasingly perceived as an innovative approach to providing quality education for the following reasons:

- To increase the level of financial resources committed to public services such as basic education, and provide better value for money
- To allow governments to focus on functions they have comparative advantage in while the private sector is in charge of service delivery
- To allow for greater innovation by focusing on outputs and outcomes, rather than processes

When designing a project that aims to serve public schools, private partners should consider factors that would increase the likelihood of sustainable off-grid electrification projects. For example, projects should be consistent with a country's rural electrification plans and education infrastructure for the regions identified. This will inform the project's long-term sustainability roadmap to ensure long-term impact.

Maximising awareness and involvement of the beneficiary communities early in the assessment phase is vital. Key activities such as promotional programmes, regular meetings with community leaders, and focus-group meetings will play an important role in determining the success and acceptance of a project in a community.

The delivery mechanism or business model selected should ensure that service providers and end-users have access to quality products and services at affordable prices, access to qualified repair services and spare parts over the long term, and should benefit key actors along the value chain during and after the implementation of the project.

Creation of partnerships that play to the technical and administrative strengths of each partner ensures a project's tasks and roles are assigned to the most qualified partner with the capacity and expertise to implement an off-grid project.

To guide the delivery of off-grid projects, private partners should work closely with public sector representatives or ministries of education and energy during the planning and implementation phases of the project.

Design and preparation of electrification projects for schools entails gauging their energy demand, assessing the type of inventory or equipment used at the school, understanding alternative energy options available on site, and selecting an energy solution influenced by the size of institution and the level(s) of education offered at the school, as well as the geographical location.

The development of remote monitoring tools and stakeholder training curriculums and activities are components that should be included at multiple levels of the project to encourage a sense of ownership among stakeholders. A user manual guide should be developed, especially for institutions with a high staff turnover.

Business models that encourage productive activities resulting from school electrification projects improve lives and livelihood opportunities for those who cannot afford individual household connections or systems. Such activities increase the economic attractiveness of the project not only for the school but the community as well.

Operations and Maintenance (O&M) costs of the system could be catered for by revenue generated from Income Generating Activities (IGAs), such as photocopying and printing services or mobile phone charging for residents within the community. Training could be provided during deployment to help staff identify the most suitable IGAs which will not supersede or compete with the learning needs of its students. However, since operational costs of schools are met by the government, the institutions might not have a need for the IGAs, but they are likely to experience disbursement delays which could restrict timely preventative or curative diagnoses of the energy systems.

The project implementers should also ensure beneficiaries use energy efficient equipment and good management practices for employees, to avoid system downtime or failure.

Provision of energy services should also be extended to facilities within the school that cater to staff and nonstaff electricity needs, such as in staff housing, kitchen and storage facilities to increase staff retention rates, and increase the use of clean cooking products.

Sector trends

The following are key trends in Southern Asia and Africa's education sector between 2018 and 2020:

 Solar energy holds great promise for successfully powering schools, as seen in projects such as Floating Schools in Bangladesh, Vodafone's Instant Network Schools, OVO Foundation's Project Jua and Solar Cow by Yolk

- International tech companies are investing in off-grid education projects through direct investment in international and local social enterprises, or funding research projects for off-grid lighting in developing countries
- Commercial electronics companies are launching solar projects in off-grid areas and also providing technical support to implement existing projects such as solar photovoltaic (PV) installations
- The adoption of unconventional technology for teaching in Africa: schools are incorporating the use of tablets and computers into the curriculum to enhance learning however, utilisation remains low due to lack of power in off-grid schools.
- Internet expansion and provision of technology in remote areas: given the increased interest in elearning, the demand for school electrification and internet connection is likely to increase
- There's an increased focus on "Last Mile" solutions in curriculum delivery: the scarcity of access to connectivity and resources has spawned a great deal of innovation, such as mobile phone based digital content and reallocation of unused TV and radio devices to increase internet and mobile spectrum to underserved schools
- Hybrid education systems adopted in the future are driven by consumer demand, market stimulating innovations in supply, and fiscal realities of governments engaging private sector capital
- Promotion of clean cooking and awareness of diseases related to indoor pollution has seen an increased uptake of Improved Institutional Cook Stoves in schools (IICS)
- Private-public partnerships are becoming a strategy for governments in both Africa and Southern Asia to
 meet education development goals. However, PPPs in Africa are for the most part still limited to school
 infrastructure developments such as construction of classrooms, laboratories or toilet facilities; there is,
 however, increased international financing of off-grid projects providing electricity installation and water
 sanitation

Challenge	Mitigation			
Poor infrastructure can delay electrification and wiring of buildings such as classrooms, dormitories, administration blocks and other facilities in the school	Initial assessment to determine the extent of the problem and solutions and time taken to rehabilitate the buildings			
The total load of equipment connected might exceed the capacity of the system	Assessment should be based on current and projected energy demand at the institution for proper system sizing			
Malfunctioning of remote monitoring systems, which will limit the frequency of data transmission of energy produced and consumed	Hardware inspection and pilot testing of the remote monitoring systems to identify problems before system installation			
Electricity usage in staff facilities might deplete the energy to be used in classrooms during lessons	Training stakeholders on how to manage usage during different times of the day and night			
Re-training of new teachers at the schools due to mandatory staff transfers by the government	Develop a user manual guide and allocate a budget to carry out trainings throughout the cycle of the project			
No budget allocations for Operations and Maintenance (O&M) activities of the system	Introduce productive use activities to raise money to cater for O&M activities			
Certain parts of the system, such as invertors, are not available locally	Minimise cases of system failure by frequently carrying out preventative maintenance of systems			

Sector challenges and opportunities

Enrolment disparities that remain between geographical areas and across the urban–rural divide	Carry out proper site and demand assessment on attendance rates for different regions		
Shortage of technically qualified teachers and instructors	Provide rigorous user training to staff throughput the cycle of the project		
Tampering of systems by students especially in boarding schools (dormitories)	Teachers to include topics in the curriculum that create an understanding of the systems' importance to the students and the community		
Risks of designing excessively long programmes delivered in often underutilised facilities	Seek advisory services and expertise on project design and management before implementation		
Education PPPs can exhibit considerable complexity	Short-term projects are lower risk for the delivery of narrowly defined education services		
Corruption and bureaucracy in respective government offices might lead to delays in project implementation	Case by case basis varying from one country to another within the African and Asian regions		

Table 2 Opportunities in the education sector in Africa and Southern Asia

Opportunity

Access to capital

- Direct investments into companies with innovative business models, or investments through intermediaries who support education providers
- Create partnerships with financial institutions that provide affordable credit to schools to acquire clean energy
 products or learning equipment

Partnerships

- Create partnerships with local companies with experience in the sector to offer technical expertise
- Create partnerships with respective local government offices to support the delivery of a project
- Create partnerships with local suppliers to provide electrification equipment for powering schools using solar PV systems or learning equipment

Education delivery through technology

- Provide power to off-grid schools using alternative energy sources such as solar energy
- Provide internet connectivity and electrical learning equipment such as tablets or computers
- Increasing access to technological devices presents a great opportunity for delivering curriculums to learners
- Providing vocational training to build local capacity of qualified technical trainers and technicians to install, operate, and troubleshoot off-grid solar photovoltaic (PV) systems

Energy for clean cooking

Meal preparation in schools provides an opportunity to install Improved Institutional Cookstoves (IICS)

Investment opportunities

The investment opportunities in the education sector for the next five years have been identified by various research companies, which have developed knowledge products sold at a fee ranging between \$2,000 and \$8,000 depending on the type of user and volume of information. However, the estimated value of potential investment opportunities in the education sector is approximately \$1.12 billion. The value of investments in the education sector has been derived from the number of Out-Of-School-Children (OOSC) with a focus on primary schools, an estimated number of schools and size of PV systems likely to meet the schools' energy demands (see Table 3).

Note: Reliable and up to date data on secondary schools for some of the countries is not available so its potential investment is not included below.

Table 3 Investment opportunties in the education sector in Africa and Southern Asia

Region	No. of OOSC (pry school)	Avg. class size	No. of classes	Avg. School Size	No. of schools	PV System Installed (2kW)	Investment (USD)
Africa	34 M	50	8	400	80,000		400 M
South and Asia	13.76 M	25	5	125	110,080	\$5000	550 M
S/East Asia	6 M	30	6	180	33,333		166 M
Total potential investment – Solar PVs in off-grid primary schools						1.12 B	

Table 4 Overview of the key players in the education sector in Africa and Southern Asia

NGOs/Foundations	Funding/Global Agencies	Ed-Tech
Aid for Africa South Asia Foundation Global Partnerships for Education Bill and Melinda Gates Foundation ICEF Nuha Foundation Educate Girls Africa Educational Trust Nepal Youth Foundation Asante Africa Foundation	African Development Bank Asian Development Bank The World Bank United Nations Educational, Scientific and Cultural Organization (UNESCO) United Nations Children's Fund (UNICEF)	iSCHOOL Zenius Education LIDO Africa Management Institute Brainshare Student Hub Ubongo Tuteria Obami Eneza Education
Plan Asia Teach for the Philippines		ZeduPad Clock Education Xseed Education EasyUni SquLine Ruangguru Frontlearners HarukaEdu Cialfo VivaLing Edukasyon

Case studies

Case Study 1: Gyan Shala Programme in India

The Gyan Shala Programme was established in fiscal year 2006 to deliver a replicable and scalable model that can provide good quality basic school education to children from poor rural and urban families that is on par with what is available to urban upper-income classes. Gyan Shala centres pursue their vision of low cost and high quality through a number of innovations. First, reflecting the realities of the high-density urban environment in which they operate, there are no conventional school buildings. Rather, Gyan Shala centres operate from available rented space, so the school programme operates from classrooms dispersed across the slums. Employing local staff at going market rates enables operation at a lower cost and a greater proportion of funding devoted to learning inputs. Recognising the limited formal qualifications of its teachers, Gyan Shala compensates by having a strong "back office" design, teacher development, and a management team that supports its teachers with materials and regular "in situ" mentoring.

There are four key features to the Gyan Shala approach to education provision that mirror the recommendations of the "poor to fair" journey of school improvement detailed within a report by McKinsey:

- Distributed classes-model: A distribution system whereby the design team and the field supervisors ensure that there is standardisation of the curriculum across all the centres. They also ensure minimal, uniform standards of performance in a geographically distributed class set that is located close to the homes of the students and their teachers.
- Re-engineered teacher role: Education delivery that is built on elements that are highly standardised, broken down into units, and divided into daily lesson plans; these are delivered within the classroom by less qualified personnel who are supported in an integrated manner by a design and management team.
- Continuous curriculum design adaptation: A design pedagogy in which the design team constantly creates and/or modifies a curriculum that responds to the local context in conformity with state and national curriculum norms. The team incorporates elements of curriculum design from the best-in-class global curricula. The classwork is divided into three subject streams centred on the children's first language, maths and project work or creative expression, with no module exceeding 20 minutes of class. Children are provided a considerable amount of learning material that includes learning aids for individual and group activities, and a daily worksheet for each stream.
- Learning-development culture: A culture that is structured to support the strategy of using relatively less educated staff to deliver quality education outcomes through an ongoing support system based on high calibre, highly qualified staff elsewhere. In the elementary programme up to grade 3, the top tier comprises the core team and senior supervisors who hold doctorate or master's degrees; the second tier comprises the supervisors-cum-senior teachers, who typically hold an undergraduate degree; and the third tier constitutes the class teachers who handle all subject streams, and transact the curriculum in the classes. A majority of class teachers have studied only up to grade 12, though some could be high school graduates and some undergraduates.

There have been three different assessments of learning outcomes from which impact evidence can be drawn. In FY2004, the Massachusetts Institute of Technology and Pratham assessed the achievement of the Gyan Shala Grade 3 students compared with control groups of Grade 4 Vadodara municipal school students in language and mathematics. The Gyan Shala students outperformed their counterparts across both components by more than 100%. In 2006, the Government of Gujarat asked Gyan Shala to run a pilot programme for improving the quality of learning in Grades 1 to 3 in the Ahmedabad Municipal I Government schools.

Gyan Shala does not currently retain specific details regarding the socioeconomic status of its students. Therefore, any conclusions about this can only be inferred from the location of the Gyan Shala centres in pockets of extreme poverty within urban slums. Gyan Shala has designed its programme to accommodate students from the lowest wealth quintiles with regard to the timetable location and price point in the following ways:

- A Gyan Shala school day does not exceed four hours and is delivered either in the morning or in the afternoon. This is intended to reduce potential opportunity cost while also matching the attention span of small children.
- Gyan Shala centres serve high-density slum areas. Close proximity enables young children to come to school unescorted.
- Costs are kept low primarily because classrooms are rented single rooms and there are no playgrounds or other amenities. The teachers are also hired from the informal sector at a fifth or a sixth of the salaries of tenured government teachers.

Case Study 2: Solar-powered floating schools for year-round education in Bangladesh

During the monsoon season, severe flooding leaves many parts of Bangladesh inundated for three to four months out of the year. In addition to the destruction of crops and property, which disproportionately affects the poor, flooding also prevents many children from attending school.

Girls living in impoverished rural communities experience an additional dimension of vulnerability as a result of social and cultural norms that restrict their access to education. During their transition to adolescence, girls' dropout rates tend to rise dramatically. Reasons include restrictions on their mobility, the increased opportunity cost perceived by families of sending them to school, and early marriage.

Recognising the threat to educational outcomes for all children, Shidhulai Swanirvar Sangstha, a local nonprofit, decided that if they could not go to school, the schools would come to them. Mohammed Rezwan, the organisation's founder, invented solar-powered floating boat schools. Each boat has a classroom for 30 students, a laptop with an internet connection and a library.

These mobile internet education units (MIEUBs) use solar energy and generators to power laptops, projectors, and other equipment. Instructors integrate lessons on children's and women's rights and other practical training into their basic education curriculum. In addition to providing education, boat schools also provide solar-powered lamps for many students, as well as solar-charging stations, to improve the conditions in which students study at night.

Although Rezwan originally set out to ensure that all children, boys and girls, have year-round access to education, the impact on women and girls has been particularly pronounced. Since 2002, 90,000 families have benefited from this service, and women and girls make up over 70% of the beneficiaries.

Case Study 3: Developing the soft-skills necessary to meet rapidly expanding industry demands in Senegal

The "Centre for Technical and Vocational Training Senegal – Japan (CFPT: Centre de Formation Professionnelle et Technique Sénégal - Japon)" has been playing the role of a centre of excellence among French-speaking African countries to increase human resources for industrial development.

The CFPT was established in 1984 with the support of Japan to meet the shortage of entry- and middle-level technical workers in Senegal, which was an important target in the country's sixth four-year economic development plan (81/82-84/85). The centre was designed from the outset with the idea that Senegalese human resources would be nurtured by Senegalese instructors. Since its establishment, the institute has trained about 2,300 technicians and engineers who completed its two- or three-year programmes. The courses have come to be recognised as the country's top level programmes, with their completion treated as a certified qualification for studies in France and Canada.

Over the years, the CFPT gradually developed its own knowledge and skills best suited to Senegal's needs. At first, the training content was heavily influenced by what was brought by Japanese experts. With time, however, various innovations were made to produce locally adjusted technical training systems. One small example of such adaptation is that at the CFPT, the students—future leaders in the workplace—are expected to maintain the workshop (workplace) in an orderly, safe and clean fashion, according to the key lessons of the 5S doctrines—Sorting, Set in order, Systematic cleaning, Standardizing, and Sustaining. While maintaining its original message, this principle was localised and introduced into the Senegalese context with due modifications to make it suit local labour customs.

While building up its own capacity, the CFPT started supporting a large number of countries — more than 20 of them — in their human resource development; in 1999, in cooperation with JICA, it started providing 16 French-speaking countries with international training programmes. Eventually, the Institute came to have about 15% of their BTI and BTS (both of these are the names of technical qualifications in Senegal) trainees coming from other countries. Cultural and socioeconomic similarities with the neighbouring French-speaking countries certainly facilitated the transfer and sharing of technologies and knowledge. This has resulted in making CFPT one of the core institutions for the development of human resources in West Africa.

One major beneficiary of such cooperation is the Democratic Republic of the Congo (DRC). Under the

JICA's technical cooperation to DRC's National Institute of Professional Preparation (INPP), CFPT provided a technical training to core instructors of INPP.

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Global Partnerships for Education

1850 K Street N.W. Suite 625 Washington D.C., 20006 USA (+1) 202-458-0825 https://www.globalpartnership.org/

LIDO

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Africa Management Institute

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Please contact your Client Relationship Manager if you want help with introductions to specific individuals in these institutions.